## Workshop on Leadership and Management for Introducing and Expanding Nuclear Power Programme, ANL, 10 August - 21 August, 2015 Tentative Calendar and Activities Week 1 Vsn. 8 (as of 07 August 2015)

	Monday 10 August 2015		Tuesday 11 August 2015		Wednesday 12 August 2015		Thursday 13 August 2015		Friday 14 August 2015	
Time										
	Lecture Topic	Lecturer	Lecture Topic	Lecturer	Lecture Topic	Lecturer	Lecture Topic	Lecturer	Lecture Topic	Lecturer
	Distribution of Stipend Funds	S. Hamilton , ANL	L.5.1 Introduction to Siting Issues	L. Lederman, IAEA	L.7.2 Description of the major design features of the GEN3, GEN3+ NPPs and samll and	Dennis DeMoss, S&L USA	L.11.4 Human Resources Development Part 1	B. Hamilton, Adica Inc. USA	Plant Tour to the D.C. Cook NPP in Bridgeman Michigan	All- Day Tour.
8:30	Welcome to ANL Introduction of course participants	L.W. Deitrich , J. Braun, A. Grelle , ANL			medium reactors (SMRs)				Continue.	Continue.
8:50	BREAK (1	O MIN)	BREAK (1	10 MIN)	BREAK	(15 MIN)	BREAK (	20 MIN)	BREAK	(10 MIN)
9:00	Introduction of Course Participants	J. Braun, A. Grelle	L.3.2 International legal framework for nuclear safety, security and	C. Stoiber, USA	L.7.3 Managament and Oversight of NPP Construction	Dennis DeMoss, S&L USA	L.11.4 Human Resources Development Part 2	B. Hamilton, Adica Inc. USA	Continue.	Continue.
9:30	ANL Site Safety Briefing	Site Safety Office	safeguards						Continue.	Continue.
9:50	BREAK (10 MIN)		BREAK (20 MIN)		L.7.3 continues.	DeMoss	BREAK (		BREAK (20 MIN)	
10:00	Video from Vienna Anne Starz L 1.1 - Introducing nuclear energy and infrastructure		L.3.3 Overview of the NRC and its regulatory and licensing processes, incl	C. Stoiber USA	BREAK (15 MIN)		L.13.6 Models, Managing and leading Large Projects (Part 1) K. Carradine Exelon, USA		Continue.	Continue.
10:20	development in emerging NP countries		const. & commissioning phases		L.7.1 Technology Assessment(PWRs)	C.M. Launi S&L USA			Continue.	Continue.
11:00	BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)	
	L. 1.4 The Role of Nulear Energy in Baseload Planning	USA	L.3.1 Building a Regulatory Framework for Nuclear Power	USA M. Cunningham USNRC (ret.)	L.7.1 Technology Assessment(PWRs)	C.M. Launi S&L USA	L.13.6 Models, Managing and leading Large Projects (Part 2)	K. Carradine Exelon, USA	Continue.	Continue.
11:30									Continue.	Continue.
12:00	LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)	
13:00	L.11.2 Mangement Systems: IAEA Requirements, Guidance,		EX: Modules:03-05 Poweria Based Exercise Gov, Legal, Reg, Siting	J. Braun , L. Lederman, A. Grelle, All participants	L.11.5 19 Issues & 3 Phases. (Phase 2)	J. Braun, A. Grelle ANL	SMR Concept	C. Colbert, NuScale Power, USA	Continue.	Continue.
13:30	ad Benefits		(Phase 1 only)	,,					Continue.	Continue.
13:50	BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)	
14:00	L.2.1 Evolution and technology of NPPs (Part 1)	L.W. Deitrich, ANL	L.11.1 Mangement Leadership and Safety Culture	J. Braun, ANL, USA	EX: Modules:03-05. Poweria Based Exercise Gov, Legal, Reg, Siting	J. Braun, L. Lederman, A. Grelle, P. Hertzel, All participants		B. Hamilton Adica Inc. USA	Continue.	Continue.
14:30	')				(Phase 2 only)				Continue.	Continue.
14:50	BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)	
15:00	L.2.1 Evolution and technology of NPPs (Part 2)	,	L. 1.2: Energy & Sustainable Development: Energy Planning and	G. Conzelman, ANL	L.11.6 19 Issues & 3 Phases. Part (III)	A. Grelle, P. Hertzel	Ex.10. 1 Different Financial and Ownership Arrangements	3-4 teams	Continue.	Continue.
15:30	<u>-</u> ,		feasibility studies						Continue.	Continue.
15:55	BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)	
16:05	L,2.2. Intro to CP-1 REACTOR	J. Braun ANL	L.3.4 Key Elememts found in a Regulatory Body	USNRC (ret.)	EX: Modules:03-05. Poweria Based Exercise Gov, Legal, Reg, Siting	J. Braun, L. Lederman, A. Grelle, P. Hertzel, All Participants	Ex.10.2 Report & Discuss Financial Arrange/Ownership	Reports from Team 1, Team2, Team 3, Team 4	Continue.	Continue.
	V. 2.2 Tour of CP-1 Exhibit and Museum	(Bldg 208) J. Braun ANL			(Phase 3 only)	· arao.parao			Continue.	Continue.
17:00	FINAL CL	OSING	FINAL CL	OSING	FINAL C	LOSING	FINAL C	LOSING	FINAL C	CLOSING

## Workshop on Leadership and Management for Introducing and Expanding Nuclear Power Programme, ANL, 10 August - 21 August, 2015 Tentative Calendar and Activities for Week 2 Version 8 (as of 07 August, 2015)

	Monday		Tue		Wednesday		Thursday		Eric	lav
Time	•		Tuesday 18 August 2015		vveanesaay 19 August 2015		1 hursday 20 August 2015		Friday 21 August 2015	
Time	Lecture Topic Lecturer		18 August 2015  Lecture Topic Lecturer		Lecture Topic Lecturer		20 August 2015 Lecture Topic Lecturer		Lecture Topic Lecturer	
8:00	Introduction to Week 2  NPP Cyber Security	IAEA Staff, J. Braun , A. Grelle S. Bittner, APS, USA	L.8.1 The Nuclear Fuel Cycle	J. Braun, ANL, USA	L.13. 3 Management Principles and Practices for Large & Complex Projects/ Lecture and Discussion	S. Brissette, & Videoconference from Bruce Power, Canada	L.8.4 Decommissioning Issues and Challenges	L. Boing ANL, USA	Final Prep for Poweria Presentation	Four teams work alone to Make Final Presentation.
8:30										
8:50	BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)	
9:00	NPP Cyber Security	S. Bittner, APS, USA	L.13.2 Can adian Perspective Management Systems and Human Resources	S. Brissette, Bruce Power, Canada	L.8.1 Nuclear Waste Management	M. NUTT, ANL USA	L.5.3. Environmental Impact Assessment	Halil Avci, USA	Presentations from NEPIO, Reg, Utility, Site Selection, feasibility.	Four Teams Present
9:30			Resources							
9:50	BREAK (20 MIN)		BREAK (20 MIN)		BREAK (20 MIN)		BREAK (20 MIN)		BREAK (20 MIN)	
10:10	L.4.1 Introduction to Safety and Security of Nuclear Facilities	C. Roche, Consultant, USA	Country Report #1	TBD Countries with notable Progress	L.13.5 Project Feasibility and Management for New NPP Projects	G. Young, Entergy, USA	Mod:13. Knowlodge Management.	A. Grelle, P. Hertzel, ANL, USA	Presentations from NEPIO, Reg, Utility, Site Selection, feasibility.	Four Teams Present
10:30			Country Report #2	notable i rogiess						
11:00	BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)		BREAK (10 MIN)	
11:10	L.4.2 State Systems for Accounting and Control of Nuclear Material (SSACs)	C. Roche, Consultant, USA	L. 11.3 The role of the owner's engineer in project development and	F. Berry S&L USA	L.13.6 Construction Technology and Management for NPP	G. Young , Entergy, USA	Mod:13. Exercise on Knowledge Management, IAEA CONNECT System	A. Grelle, P. Hertzel, B. Hamilton, ANL, USA	Presentations from NEPIO, Reg, Utility, Site Selection, feasibility.	Four Teams Present
11:30			management		Projects		Etc.		Presentations from NEPIO, Reg, Utility, Site Selection, feasibility.	Four Teams Present
12:00	LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)		LUNCH BREAK (1 HOUR)	
12:30									Feedback Session	Faculty and Participants
13:00	Ex.13.1 Beginning of Poweria Exercise	J. Braun, A. Grelle, faculty and Participants (4 teams)	L.10.1 Finance, Contracting, Ownership. Part (I) Financing an NPP:	P. Murphy Millbank USA	Introduction to INPO and WANO	R.E. Spinnato, INPO, USA	Exercise: Poweria. (Preparations for meeting with other Organizations	Four Teams work alone		
13:00		and Participants	Ownership. Part (I) Financing an NPP:	P. Murphy Millbank USA		R.E. Spinnato, INPO, USA	(Preparations for meeting	Four Teams work alone	BREAK (	(10 MIN)
	Poweria Exercise  L.12.1 Stakeholder Involvement	and Participants (4 teams)	Ownership. Part (I) Financing an NPP: approaches, risks and	P. Murphy Millbank USA	WANO	R.E. Spinnato, INPO, USA	(Preparations for meeting with other Organizations and Government)	Four Teams work alone	BREAK (	(10 MIN) Faculty and Participants
13:30	Poweria Exercise  L.12.1 Stakeholder Involvement	and Participants (4 teams) M. Quinn, Consultant, USA	Ownership. Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L-10.2 Finance, Contracting, Ownership. Part (II) NP project procurement		WANO		(Preparations for meeting with other Organizations and Government)  BREAF  Exercise: Poweria. (Preparations for meeting with other Organizations			
13:30 13:50	Poweria Exercise  L.12.1 Stakeholder Involvement  BREAR  L.12.1 Stakeholder	and Participants (4 teams)  M. Quinn, Consultant, USA  (10 MIN)  M. Quinn, Consultant,	Ownership. Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L10.2 Finance, Contracting, Ownership. Part (II) NP		WANO  BREAI  L.13.7 Criteria for NPP	K (10 MIN) G. Young , Entergy,	(Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Preparations for meeting	< (10 MIN)		
13:30 13:50 14:00	Poweria Exercise  L.12.1 Stakeholder Involvement  BREAK  L.12.1 Stakeholder Involvement	and Participants (4 teams)  M. Quinn, Consultant, USA  (10 MIN)  M. Quinn, Consultant,	Ownership. Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L10.2 Finance, Contracting, Ownership. Part (II) NP project procurement management and contracting: processes, bid		BREAI L.13.7 Criteria for NPP Selection	K (10 MIN) G. Young , Entergy,	(Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Preparations for meeting with other Organizations and Government)	< (10 MIN)		
13:30 13:50 14:00 14:30	Poweria Exercise  L.12.1 Stakeholder Involvement  BREAK  L.12.1 Stakeholder Involvement	and Participants (4 teams) M. Quinn, Consultant, USA  (10 MIN) M. Quinn, Consultant, USA	Ownership. Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L10.2 Finance, Contracting, Ownership. Part (II) NP project procurement management and contracting; processes, bid solicitation and evaluation		BREAI L.13.7 Criteria for NPP Selection	K (10 MIN)  G. Young , Entergy,  USA	(Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Preparations for meeting with other Organizations and Government)  BREAN	C (10 MIN) Four Teams work alone		
13:30 13:50 14:00 14:30 14:50	Poweria Exercise  L.12.1 Stakeholder Involvement  BREAN  L.12.1 Stakeholder Involvement  BREAN  L.12.2 Public	and Participants (4 teams) M. Quinn, Consultant, USA  (10 MIN) M. Quinn, Consultant, USA	Ownership. Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L10.2 Finance, Contracting, Ownership. Part (II) NP project procurement management and contracting: processes, bid solicitation and evaluation  BREAK (20 MIN)  Mod:10. Finance, Contracting, Ownership. Part (III) To be Determined	P. Murphy Millbank USA	BREAI L.13.7 Criteria for NPP Selection  BREAI Mod:13.4 IAEA Safety	K (10 MIN)  G. Young , Entergy, USA  K (10 MIN)  S. Brissette, Bruce Power,	(Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Meeting of related Organizations	C (10 MIN)  Four Teams work alone  C (10 MIN)	Closing Ceremony	
13:30 13:50 14:00 14:30 14:50	Poweria Exercise  L.12.1 Stakeholder Involvement  BREAN  L.12.1 Stakeholder Involvement  L.12.2 Public Communications	and Participants (4 teams) M. Quinn, Consultant, USA  (10 MIN) M. Quinn, Consultant, USA	Ownership. Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L-10.2 Finance, Contracting, Ownership. Part (II) NP project procurement management and contracting: processes, bid solicitation and evaluation  BREAK (20 MIN)  Mod:10. Finance, Contracting, Ownership. Part	P. Murphy Millbank USA	BREAI L.13.7 Criteria for NPP Selection  BREAI  Mod:13.4 IAEA Safety Standards(Road Map)	K (10 MIN)  G. Young , Entergy, USA  K (10 MIN)  S. Brissette, Bruce Power,	(Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Meeting of related Organizations and Government)	C (10 MIN)  Four Teams work alone  C (10 MIN)		
13:30 13:50 14:00 14:30 14:50 15:00 15:30 15:55	Poweria Exercise  L.12.1 Stakeholder Involvement  BREAN  L.12.1 Stakeholder Involvement  L.12.2 Public Communications	and Participants (4 teams)  M. Quinn, Consultant, USA  (10 MIN)  M. Quinn, Consultant, USA  (10 MIN)  M. Quinn, Consultant, USA	Ownership. Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L10.2 Finance, Contracting, Ownership. Part (II) NP project procurement management and contracting: processes, bid solicitation and evaluation  BREAK (20 MIN)  Mod:10. Finance, Contracting, Ownership. Part (III) To be Determined	P. Murphy Millbank USA	BREAI L.13.7 Criteria for NPP Selection  BREAI  Mod:13.4 IAEA Safety Standards(Road Map)	G. Young , Entergy, USA  K (10 MIN)  S. Brissette, Bruce Power, Canada	(Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Meeting of related Organizations and Government)	C (10 MIN)  Four Teams work alone  C (10 MIN)  Four teams meet together	Closing Ceremony  FINAL CLOSING	
13:30 13:50 14:00 14:30 14:50 15:00 15:30	Poweria Exercise  L.12.1 Stakeholder Involvement  BREAM  L.12.1 Stakeholder Involvement  BREAM  L.12.2 Public Communications  EX.13.2 Four Group Exercise on Stakeholder Management and Public Affairs	and Participants (4 teams) M. Quinn, Consultant, USA  (10 MIN) M. Quinn, Consultant, USA  (10 MIN) M. Quinn, Consultant, USA	Ownership, Part (I) Financing an NPP: approaches, risks and lessons learned  BREAK (10 MIN)  L10.2 Finance, Contracting, Ownership, Part (II) NP project procurement management and contracting: processes, bid solicitation and evaluation  BREAK (20 MIN)  Mod:10. Finance, Contracting, Ownership. Part (III) To be Determined  BREAK (10 MIN)  Financial Case Study	P. Murphy Millbank USA  P. Murphy Millbank USA	BREAI L.13.7 Criteria for NPP Selection  BREAI Mod:13.4 IAEA Safety Standards(Road Map)  BREAI Country Report #3 Country Report #4	G. Young , Entergy, USA  ((10 MIN)  S. Brissette, Bruce Power, Canada  ((10 MIN)	(Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Preparations for meeting with other Organizations and Government)  BREAN  Exercise: Poweria. (Meeting of related Organizations and Government)  BREAN  Final Prep for Poweria Presentation	(10 MIN)  Four Teams work alone  (10 MIN)  Four teams meet together  (10 MIN)  Four teams work alone to Make	Closing Ceremony  FINAL CLOSING	